



# Taking Care of Business



Fiscal Year 2017  
Annual Report

## COMMUNITY & ECONOMIC DEVELOPMENT DIVISION

The Community and Economic Development Division's primary role is to provide assistance to Local Governments on issues related to basic Community Improvements and Economic Development. Some of the key services we provide include: Grant and loan application preparation and administration; planning, GIS / mapping, and demographic services; management support services; and special project implementation. The division strives to remain flexible in providing assistance to Local Governments as new needs arise.

The division maintains a close working relationship with local, state, and regional economic developers by assisting in the preparation of financial packages and supporting their recruitment and expansion efforts. Additionally, the division provides administrative services for the North Mississippi Mayors Association, Enhance Mississippi, LLC, The PUL Alliance, Three Rivers CDE, Disaster Recovery Assistance, the CodeRED Emergency and Weather Warning System, and other related groups, and is an affiliate of the State Data Center of Mississippi.

### ENHANCE MISSISSIPPI, LLC

Three Rivers, in conjunction with a group of community minded investors, worked this year to establish and fund "Enhance Mississippi, LLC." The initial offering of this new Corporation consisting of individuals, companies & banks raised \$5.8M in capital to kick start projects and stimulate the economy in our region. The new corporation can be used to finance building renovation, new construction, and other economic development projects that will help increase the tax base and promote job creation in the region.

### GRANTS

In the past year, Three Rivers was able to secure \$6.13 Million in grant funding for Local Governments and other entities in the region. These funds helped to provide needed assistance for water, sewer, access roads, equipment, and other related projects.

These projects were made possible thanks to help from outstanding funding partners such as the Economic Development Administration (EDA), Appalachian Regional Commission (ARC), Mississippi Development Authority (MDA), Tennessee Valley Authority (TVA), USDA Rural Development, MDOT, MDWFP, MDEQ, MS Homeland Security, and others.

Application prep, management, and administrative services were provided for 101 active projects during the year, and 38 new projects were approved for funding.

### COMMUNITY IMPROVEMENT LOANS

Three Rivers continues to aid local governments and industrial prospects with loan application and administration services. Loans in the amount of \$6.11 Million to local governments were approved in FY 2017. These loans helped to improve public infrastructure and public buildings in several of our communities.

### CEDS

In order to keep our member local governments eligible for Economic Development Administration (EDA) funding opportunities, Three Rivers on a continuing basis develops and updates a Comprehensive Economic Development Strategy (CEDS). This past year, we submitted a new five-year CEDS planning document. The goals and objectives in this new plan aim to guide our region in Community and Economic Development activities over the next five years.

### NEW MARKETS TAX CREDIT ALLOCATION

Three Rivers CDE applied for a new round of funding in the amount of \$40 Million in allocation to the Dept. of Treasury, CDFI fund. Through the New Markets Tax Credit Program (NMTCC), Treasury allocates Tax Credit Authority to CDEs on a competitive basis, which ultimately spurs development in distressed areas by infusing capital into eligible Census Tracts. Awards for the latest round are expected in early 2018.

### GIS / DEMOGRAPHICS / SUPPORT

In the past year, over 200 maps and 230 data profiles were produced. These maps and profiles were used for funding applications, industrial marketing, environmental assessments, and related purposes. The division continues its role as an affiliate of the State Data Center of Mississippi and continues to maintain Three Rivers' website in order to ensure it remains a viable regional resource. Additionally, website support continues to be provided to several local governments and the Mississippi Chancery Clerks Association.

## CENSUS 2020

This year, Three Rivers began preparing for the 2020 Census. One promotional meeting has taken place regarding the Local Update of Census Addresses (LUCA) that will take place in 2018. The Division has received information regarding the LUCA program and will assist Local Governments in the coming year to make sure their address lists are accurate and complete for the 2020 Census. It is extremely important to get an accurate population count, as Census Data is used in a variety of ways to determine funding opportunities and services that are beneficial to your community.

---

## THREE RIVERS PLANNING & DEVELOPMENT DISTRICT, INC. LOAN DIVISION SUMMARY REPORT

For the past 30 years, Three Rivers Planning & Development District has offered to Small Business Concerns financing options for their business needs. These funds are used to assist in business start-ups, business expansions, and the purchase of existing businesses. The primary advantages of the loan programs are low equity injection, low fixed interest rates and long term financing. These programs partner with participating banks, with each loaning a portion of the project cost. Three Rivers offers several different loan programs and will match the business needs to the program that best fits the business venture.

All small business loans originated by Three Rivers are derived from the following funding sources: Appalachian Regional Commission, Economic Development Administration, Rural Development Administration's Intermediary Relending Program, Mississippi Small Business Assistance Loan Program, Minority Business Loan Fund, and the Small Business Administration's 504 Loan Program.

The following is a summary of our loan division's portfolio as of September 30, 2017:

Total amount of CDC loans outstanding (principal only)	\$ 20,952,192.00
Total amount of CDC loans committed not yet funded	<u>10,333,500.00</u>
Total CDC	\$ 31,285,692.00
Total amount of PDD loans outstanding (principal only)	\$ 13,883,018.86
Total amount of PDD loans committed	1,890,260.00
Total amount of funds available (not committed)	<u>7,398,143.55</u>
Total PDD	\$ 23,171,442.41
Total CDC and PDD Fund Balance	\$54,457,114.41
Total number of projects closed	713
Total amount loaned (CDC and PDD)	\$159,990,584.00
Total amount leveraged by the Three Rivers loan funds	\$531,430,887.00
Total participation dollars	\$691,421,471.00
Loan-Loss Percentage Program to Date (PDD loan only)	1.06%

Three Rivers loan programs have helped create and retain a total of 15,624 jobs.

## DIVISION OF GOVERNMENTAL FUNCTIONS

The Division of Governmental Functions provides a wide variety of both administrative and technical services to local governments and other related entities. The following highlights some of the projects worked and/or services started or provided during the 2016-17 fiscal year:

- Provided technical support to the E-911 Districts in seven counties.
- Provided responses to approximately 1,500 requests for information technology (IT) support (hardware, software, network, etc.) with almost 15,000 total requests for IT assistance responded to since the inception of the "Request for Support" email system was implemented in 2009.
- Continued to work in partnership with Mississippi State University NSPARC in administering the County Records Management System (CRMS) software system. This software system is in place in ten counties and is open-source, public domain software that is available statewide for any County to use as a document management system. Phase 3 will consist of electronic filing of land records and will begin before the 2017 calendar year end.
- Provided accounting software and support for eleven counties and two cities.
- Provided computer network connectivity, website and email hosting, and computer network security services for a customer base of over 1,000 local government users.
- Completed upgrade of the email servers to Microsoft Exchange for all partners in an ongoing project to modernize and improve the function of email in those counties and municipalities.
- Helped several partners procure fiber internet to greatly improve performance and efficiency in an ever changing technological world.
- Improved and secured the networks in Prentiss and Tishomingo counties by assisting in the purchase and installation of domain servers to better manage end users and meet new standards set for computer authentication and security.
- Implemented new policies and security measures for all partners to help them comply with new standards set forth by the Office of the State Auditor.
- Implemented a new backup and Disaster Recovery solution in the counties and municipalities that provides data protection and recovery in case of hardware or software failure both at the local site and the Cspire Data Center in Starkville. Partnering together on this project greatly reduced individual costs and allows our entities to have a state of the art solution for very little budget impact.
- Added Barracuda's Advanced Threat Protection (ATP) to our email filter that blocks spam and viruses before they are delivered to the end user's mailbox. ATP adds a new layer of security by opening and examining all attachments in a safe environment and examining the behavior of the file. If the file (attachment) is deemed suspicious or threatening, the file will be immediately blocked, thus even threats that are not yet known to be viruses will be neutralized.
- Continued support in AS-400 mainframe computer hosting services for eleven counties (Calhoun, Itawamba, Kemper, Lee, Monroe, Newton, Oktibbeha, Pontotoc, Sunflower, Union, and Panola) and two municipalities (Byhalia and Pontotoc). Providing High Availability Disaster Recovery, which provides Three Rivers and its participating partners the ultimate in protection of data housed on the AS-400 and a near immediate disaster recovery solution.
- Provided solid waste collection system design and operation assistance to multiple cities and counties.
- Conducted successful Household Hazardous Waste Collection Days in both Lee County and the City of Oxford.

### THREE RIVERS SOLID WASTE MANAGEMENT AUTHORITY

- Maintained its landfill tipping fee at the PRE-1997 price of \$22.00 per ton for "ALL" residential, commercial and industrial customers in the Authority's region.
- Continued to market Authority-owned surplus land situated adjacent to the Three Rivers Regional Landfill for economic development projects.
- In continued partnership with the Tennessee Valley Authority and Pontotoc Electric Power Association, the Authority is generating up to 999kwh of electricity from methane gas produced by the Landfill and distributing that electricity to the "grid" for use by residents and businesses in the area.
- Continued to provide regional waste tire and white goods (scrap metal) collection and recycling programs.

### TUITION ASSISTANCE PROGRAM

The District continued to administer the Tuition Assistance Program (TAP), a partnership created for Counties (and their partners) in the District that will allow graduating high school seniors to receive tuition assistance for four (4) regular semesters at a Community College. The TAP is a ten (10) year program with a \$25,000 maximum grant per year from the District that requires a local/private match equal to the lesser of 4 to 1 or the equivalent of what one (1) mill will produce in the participating

County. The TAP is administered by the District through a contract at no cost to participating Counties. Students in participating Counties that wish to apply should contact their Community College Financial Aid Department for details. Federal and State grants, scholarships and VA benefits shall be applied first toward tuition with the TAP being the last funding source applied. Participating students shall enroll in and successfully complete fifteen (15) semester hours and maintain a 2.0 grade point average throughout the program. The TAP served several hundred students in the District during both the Fall 2016 and Spring 2017 semesters.

## **TANGLEFOOT TRAIL®**

The GM&O Rails-to-Trails Recreational District of North Mississippi (District) is comprised of the partnership of Union, Pontotoc and Chickasaw counties along with the municipalities of New Albany, Ecu, Algoma, New Houlika, and Houston. These counties and municipalities developed and provide support for the growing success of the Trail. In September 2013, the multi-use recreational trail, known as the Tanglefoot Trail®, joined the national ranks of rails-to-trails projects and officially opened for public use. The U.S. Secretary of the Interior and the National Park Service designated the Tanglefoot Trail® as a National Recreational Trail (NRT), which recognizes exemplary trails of local and regional significance. The Tanglefoot Trail® attained state and national acclaim when it was chosen by the Mississippi Department of Tourism as one of the trails to host a cycling ride for journalists during the Mississippi Bicentennial Celebration in 2017. The paved trail provides a safe and scenic route for bicyclists, walkers, runners, and others that live in our local communities, as well as drawing visitors from multi-state and international destinations. Trail facilities such as Whistle Stop comfort stations, rest stops, rain stops, pavilions, and warm-up stations are in place along the entire length of the Trail. The addition of other facilities and amenities will continue. The positive impact to the local economy has been seen by the increase of visitors to our area and the opening of new businesses along Trail towns and counties. Local businesses and citizens have embraced this regional asset by providing sponsorship support which assists the District to continue enhancements and growth along the trail.

## THREE RIVERS SOLID WASTE FEE BILLING ANNUAL REPORT OCTOBER 1, 2016 - SEPTEMBER 30, 2017

	Revenue	# of Accounts
Calhoun	\$574,575.00	38,921
Itawamba	\$1,107,904.00	77,111
Lafayette	\$1,701,011.00	120,716
Lee	\$2,449,494.00	179,471
Monroe	\$1,551,180.00	102,814
Pontotoc	\$1,299,824.00	101,248
Union	\$922,193.00	85,535
Benton Waste, Inc.	\$19,915.00	164
Newton		23,658
Prentiss		53,890
Kemper	\$211,832.00	29,738
Panola		141,440
<b>TOTAL</b>	<b>\$9,837,928.00</b>	<b>954,706</b>

The Three Rivers fee billing software package was developed and launched by Three Rivers Planning & Development District in 1994 and has served the solid waste and utility fee billing needs for both local government and commercial entities since that time. Presently, entities being served by the fee billing software package are Calhoun, Itawamba, Lafayette, Lee, Monroe, Pontotoc, Union, Prentiss, Kemper, Panola, and Newton counties, as well as Golden Triangle Solid Waste and Benton County Solid Waste.

The Three Rivers fee billing software typically resides on an AS400 computer and can provide "full service" option or "partial service" option applications for use in billing and accounting for customer solid waste or utility payments.

## THE MISSISSIPPI PARTNERSHIP PY 2016 Annual Report

### THE MISSISSIPPI PARTNERSHIP Adult and Dislocated Worker Programs

Our workforce training funds increased slightly over the previous year level for PY2016. We continue to manage these funds carefully to insure that we are able to meet the needs of our job seekers and our job providers. We received a little over \$6 million dollars in all our funding categories. This is a lot of money but compared to funding levels only several years ago, it is substantially less than some of our higher years when our allocation was above \$10 million. We are proud of the fact that we administer these funds for around 5% even though the law allows for up to 10 % for administrative use. During the Program Year we served almost 2000 Adult workers and over 1000 dislocated workers through our On-the-Job training (OJT), Individual Training Accounts (ITA), and our Internship programs.

We now have 15 WIN Job Centers located throughout the Mississippi Partnership service area, which is up from 13 last year. We were able to add Calhoun County and Marshall County during the past year by continuing our partnerships with local governments to provide bricks and mortar locations while we concentrate on providing funding for personnel. WIN Job Centers provide services that meet workforce needs based on the local economy. The WIN Job Centers are focused on both the potential employee and the business owner. Businesses are encouraged to use the WIN Job Center for networking to find the best potential employees.

The Mississippi Partnership Workforce Development Area has a tremendous working relationship with the community colleges in the area. Four community colleges (East MS, Itawamba, Northeast, and Northwest Community Colleges) serve 21 counties and their workforce development professionals lead both their workforce council meetings and WIOA workforce efforts. WIOA and community college staff coordinate with economic developers to host meetings with businesses interested in locating to the Mississippi Partnership area. Together, they provide a cohesive workforce training package that is instrumental in business recruitment. As businesses determine additional training needs, the workforce area and community colleges are sometimes able to pool resources to provide the training. A combination of On-the-Job training (OJT) and Customized Training (CT) is a powerful tool for retention of existing businesses and recruitment of new businesses.

The Mississippi Partnership developed and submitted and the Governor approved our Sector Strategy Plan. Over 50 members, comprised of private business people, economic developers, local elected officials, educators from K-12, Community Colleges and universities, and workforce professionals developed the plan. Robinson and Associates of Tupelo facilitated the three meetings of the committee and then prepared the final plan. The plan calls for our training focus to be on four major sectors which are Advanced Manufacturing, Information Technology, Transportation, Logistics, Distribution and Warehousing, and Healthcare.

We have been preparing our providers to concentrate mainly on these high demand occupations. The Mississippi Partnership prioritizes the expenditure of training dollars in the categories projected to have employment opportunities in our area over the next ten years. The Mississippi Partnership area has over 55,000 manufacturing jobs currently, and we must continue to maintain the jobs that exist. To do that, we must provide continuing education and training to meet the needs of new technology in the manufacturing workplace so that we protect these jobs and provide our employers with the skilled workforce required to compete globally.

The MS Partnership continues to operate the Adult Internship program and it remains a success. It has provided interns practical work experience and sharpens their leadership skills while working to gain full-time employment or career exploration. The program provides businesses an opportunity to try out potential applicants in real work settings. This year we are adding a pilot program called Careers in Manufacturing and Technology (CAMT) that will consist of two years of Community College instruction plus work experience in partnership with several local industries.

## **THE MISSISSIPPI PARTNERSHIP**

### **WIOA Youth Programs**

In PY2016 the Mississippi Partnership funded six (6) C2C youth programs that served almost 700 youth. The primary concept of the C2C Youth Program is to provide one-on-one counseling to develop a "truly personalized" Individual Service Strategy (ISS) that helps the youth identify short-term school/career goals as well as long term while assisting the youth in removal of obstacles impeding the success of these goals.

Each youth is offered the 14 required WIOA program elements and will be provided with each element that applies to their newly developed ISS. After the ISS, assessment test, and appropriate WIOA paperwork has been completed, each youth will take work ethics classes. For a youth to be eligible for the paid work experience program element, the youth must complete work ethics training.

Our final goal for each youth is to ensure that they have completed the short-term steps outlined in their ISS. Once these are accomplished, the youth will begin working towards their long-term goals which should include furthering their education by enrolling into college or receiving technical training or obtaining full-time employment. The counselor will assist the youth with preparing for their long term goals prior to exit to ensure that the student continues on their pathway to success.

Although we served some of the neediest youth in our area, the MPWDA still met or exceeded all youth performance measures in PY 2016. The MPWDA continues to offer technical assistance and holds meetings with youth providers to continue to improve the overall program.

One of our greatest accomplishments to date is our ability to leverage funding through partnerships. One way that we accomplish this goal is by partnering with local community colleges for Adult Education services. Not only do we partner, but some are actually C2C program providers. It is a great opportunity for the student to be able to receive work ethics, counseling,

mentoring, AND ABE/GED all under one roof. It is also a great opportunity for us as the fiscal agent when it comes to leveraging funds.

## WIOA Highlights for PY 2016

- 15 WIN Job Centers provided service to 34,511 customers, almost 4,000 more than PY2015
- Expended \$516,147 in youth work experience
- Reimbursed almost \$1.3 million to area business and industry for OJT
- Expended over \$440,000 on Individual Training Accounts for area residents
- Provided OJT to over 845 workers which means we assisted in the training and development of that many new jobs
- Provided 293 individuals with ITAs that assisted them with first time employment training or allowing them to further their education and skills and enhance their careers
- Administered and provided \$435,000 of training funds to specific projects from grants obtained through MDA
- Expanded the number of WIN Job Centers to 15 partnering with local governments and Community Colleges by leveraging our resources to provide greater access for our citizens
- Established a Sector Strategy committee to create a plan to maximize the effectiveness of our training dollars focused on our high demand jobs
- Participated in the creation of the Furniture Academy and received and administered the first grant from the Mississippi Works Fund to assist individuals in obtaining basic skills for employment in the furniture industry
- Enrolled more participants in WIOA programs than the other three Workforce Areas combined
- Recipient of a National Association of Development Districts (NADO) Innovation Award for The Furniture Academy

## THREE RIVERS MISSISSIPPI ACCESS TO CARE MAC CENTER PY2016

Three Rivers, in partnership with the Division of Medicaid and the Department of Human Services, administers and operates the MAC project in the northern 41 counties of Mississippi. Three Rivers sub contracts with our sister PDDs at South Delta and North Central to provide service to all the citizens of the north half of the state. We have a MAC Center located in our office in Pontotoc and another in the PDD office in Greenville. As part of Medicaid's (CMS) Balancing Incentive Program, we have created a fiscally responsible, person-driven system that offers a full array of choices, thereby empowering people to direct their long-term care decisions to the fullest extent possible. In order to increase Home and Community-Based Services (HCBS), implementation of a No Wrong Door System is essential in order to coordinate financial and functional Medicaid eligibility and to help people navigate complex administrative and community-resource barriers to HCBS. CMS is dedicated to helping States provide quality care to people in the most appropriate, least restrictive settings. The opportunities offered under the Balancing Incentive Program are authorized by Section 10202 of the Patient Protection and Affordable Care Act of 2010 (Pub. L. 111-148).

Mississippi Access to Care Centers is one portion of a larger 'No Wrong Door' (NWD) network in the State of Mississippi. A successful NWD system helps people navigate to the appropriate services and supports, regardless of their entry point. This methodology rejects the 'Single Entry Point' approach, which relies on one "correct" location which people must access to receive assistance. In contrast, Mississippi's NWD system will include MAC Centers, as well as many other formal and informal entry points. These may include, but are not limited to: Division of Medicaid, Department of Rehabilitation Services, Department of Mental Health, hospital or nursing home discharge planners, Area Agencies on Aging, DMH Regional Programs, case management agencies, etc. The mission is to help Mississippians secure needed services or benefits, live with dignity and security, and achieve maximum independence and quality of life. The goal of the MAC Center is to empower people to make informed choices and to streamline access to services and supports. Part of our role is to provide welcoming and accessible places where people can obtain information and assistance in locating services or applying for benefits. They provide a central source of reliable, objective, and unbiased information about a broad range of programs and services and help people understand and evaluate the various options available to them. By enabling people to find resources in their communities and make informed decisions, MAC Centers help people conserve their personal resources, maintain self-sufficiency, and delay or prevent the need for potentially expensive long-term care. Each of these services is available regardless of income. Consultation, information, and referral to needed services and supports are provided at the MAC Center, over the telephone, in the person's home, and at other locations if requested.

### Target Population

MAC Centers will make their full range of support available to people looking for information, services and referrals, regardless of financial means.



## MAC CENTER HIGHLIGHTS FOR PY2016

- Produced MAC Center marketing TV commercial featuring First Lady Deborah Bryant as our statewide spokesperson
- Participated in numerous Health Fairs and Conferences
- Provided speakers for Civic Clubs, Lions Clubs, Church groups, etc.
- Worked with the State Health Insurance Program (SHIP) to inform Mississippi citizens of MAC services
- Received 2247 calls for requests for assistance
- Made 6434 outgoing calls to service the 2247 calls for assistance for a total of 8296 service contacts
- Averaging over 30 calls per workday either answering calls for assistance or doing the follow up to meet the needs of the person seeking help.

## THREE RIVERS AREA AGENCY ON AGING FISCAL YEAR 2016 ANNUAL REPORT

Three Rivers Area Agency on Aging has had a very productive and challenging year. We have gained new partnerships, embarked on new projects, and also gained new leadership at the state level.

Three Rivers Area Agency on Aging continues to have a strong partnership with the North Mississippi Rural Legal Services to sponsor the annual Elder Law Conference held at the University of Mississippi Law School and two Fraud prevention workshops held in Oxford and New Albany this year.

The Senior Community Service Employment Program (SCSEP) provided 22 training positions in Union, Pontotoc, and Lee Counties for senior citizens aged 55 and up who are unemployed and have a desire to learn skills to help them re-enter the workforce. However, this year the program received a 25% budget cut reducing the training positions from 22 to 16 in Union, Pontotoc, and Lee counties.

The Aging Division continues to receive funding from the United Way of Northeast Mississippi and the Oxford/Lafayette County United Way for Home Delivered Meals. This funding is for the counties of Pontotoc, Itawamba, Union, and Lafayette.

Three Rivers Area Agency on Aging partnered with two rural health care agencies to serve our clients within our eight-county area. We are partnering with the Oxford Medical Ministries Clinic in Oxford and ACCESS Family Health Services in Smithville. We are providing them with Preventive Health Funds to provide health care services to people aged 60 and up in our service area.

This year the Aging Division partnered with the Mississippi Department of Agriculture in the Farmer's Market Program. This program is an income-based program that provides vouchers in the amount of \$25.00 for people aged 60 and up in Lafayette County to purchase fresh fruits, vegetables, and herbs from the Farmer's Market. We provided 100 seniors in Lafayette County with these vouchers.

The Area Agency on Aging has partnered with the Mississippi State Department of Health, Office of Preventive Health to provide the Chronic Disease Self-Management Program. This is a free six week program for people with chronic health conditions such as arthritis, diabetes, asthma, heart disease, high blood pressure, cancer, and depression.

In December, the Area Agency on Aging will host our 10th Annual Senior Christmas Day. It will be held at the Lee County Agri-Center in Verona, MS. We will have vendors, entertainment, Christmas gifts, a Christmas meal with the trimmings, fruit, and good fellowship. We are expecting 400-500 participants.

Three Rivers Area Agency on Aging continues to provide services of great quality to our senior citizens. For Fiscal Year 2017 we have provided:

- 368 Homemaker and 33,307 units of service
- 44 Respite clients with 6,710 units of service
- 99 Transportation clients with 44,554 units of service
- 20 Adult Day Care Clients with 1,421 units of service
- 705 Prescription Assistance Program clients with 1,156 units of service
- 2856 Information, Referral and Assistance clients with 2,856 units of service
- Ombudsman Services to 11,706 clients
- Legal Assistance to 177 clients
- 1,202 Outreach clients with 1,202 units of service
- 29 Senior Center Activity clients with 5,000 units of service
- 1,294 Home Delivered and Congregate clients with 298,511 meals
- 1,493 SHIP and MIPPA clients with 1,721 units of services

The numbers only reflect the Three Rivers area. All totals are from October 1, 2016 to September 30, 2017.

## ELDERLY AND DISABLED WAIVER HOME AND COMMUNITY-BASED SERVICES

### What is the Elderly and Disabled Waiver?

The Elderly and Disabled (E&D) Waiver is a statewide program designed to offer assistance to qualified Medicaid beneficiaries. The program allows qualified individuals to remain in a home or community-based setting as an alternative to nursing facility care or other institutional care.

### Who is Qualified:

- Beneficiaries must be 21 years of age or older.
- Persons qualify by either SSI or 300% of SSI.
- Beneficiaries must score 50 or above on the Medicaid Long Term Care Pre-Admission screening (PAS) instrument.
- Persons must require nursing facility level care, if assistance is not provided.

All persons who are eligible to receive Home and Community-Based Services under this waiver must first be approved through the Division of Medicaid.

### What Services Are Offered Under This Waiver?

- Case Management: Everyone who participates in the waiver is assigned to a local case management team. This team consists of a Registered Nurse and licensed Social Worker. They are responsible for managing and coordinating the services for each participant.
- Personal Care Services (PCS): These are supportive services provided in the home of the participant. They include assistance with light housekeeping, laundry, meal preparation, marketing, grooming, medication reminder, and accompanying the beneficiary to the doctor.
- Adult Day Services: This is a structured program that focuses on the strengths and abilities of the participants. This service allows participants to contact connections with their community and/or use all of their retained skills. Depending on the specific facility, the following services are provided: supervision and/or assistance with ADL's group activities, nutritious meals, and medication monitoring.
- Expanded Home Health Services: The participants of this program will be eligible for extended home health services. Covered services include: nurse, aide, physical, and speech therapy.
- Home Delivered Meals: A well-balanced meal is delivered to the home of the person who is unable to leave his/her home without assistance and/or unable to prepare his/her own meals.
- Non-Emergency Transportation (NET): This is offered for the frail beneficiary and may be used to facilitate trips to the doctor and dialysis, when the participant has no other means of transportation.
- Institutional Respite and/or In-Home Respite: This is provided to participants on a short-term basis because of the absence of or need for relief for the primary caregiver. This can be provided in the home or other licenses respite care centers.
- Transition Assistance: This is provided to a beneficiary currently residing in a nursing facility who wishes to transition from the nursing facility to the E & D Waiver.

## MEDICAID WAIVER DIVISION ELDERLY AND DISABLED WAIVER ANNUAL REPORT FY 2017

The total number of services received by all projects was:	782,383 hours
Personal Care Service .....	234,020 hours
In-Home Respite .....	181 visits
Medicaid Only Skilled Nursing.....	36,328 hours
Adult Day Care.....	156,402 meals
Home Delivered Meals .....	

In addition to the number of service hours performed in the client's home, the Medicaid Waiver Program served 1871 unduplicated clients. The Medicaid Waiver Program has 14 teams and 1,700 slots.

The Three Rivers service area has thirty personal care service provider agencies, twenty eight In-Home Respite provider agencies, nine adult daycare providers agencies, and one home delivered meal provider diligently working with the clients and their families to deliver quality service.

The Medicaid Waiver Program serves approximately 1,565 clients per month and has successfully saved in Federal and State taxes \$114,558,000 per year, as compared to the long term care alternative. The average cost of Medicaid Waiver Service is \$1,400 per month and the average cost of Nursing Home Services is \$7,500 per month.

## FISCAL DIVISION

The Fiscal Division prepare and report on approximately 50 individual budgets. Several different federal and state agencies frequently send monitors to make sure that Three Rivers is fulfilling its obligations. We also work with independent auditors, Franks, Franks, Jarrell, and Wilemon, as well as Novogradac & Company LLP. We are proud to say that we have had no uncleared monitoring findings. We regularly receive an unqualified opinion on Three Rivers Planning & Development District's annual audit, as well as the Three Rivers Solid Waste Management Authority, The PUL Alliance, and GM&O Rails-to-Trails Recreational District of North Mississippi, and Three Rivers CDE's annual audits. We provide fiscal administration for all of the following agencies:

- **THREE RIVERS PLANNING & DEVELOPMENT DISTRICT, INC.**
- **THREE RIVERS EMPLOYEE MEDICAL BENEFITS TRUST**
- **GM&O RAILS-TO-TRAILS RECREATIONAL DISTRICT OF NORTH MISSISSIPPI**
- **THREE RIVERS AREA AGENCY ON AGING**
- **THE MISSISSIPPI PARTNERSHIP FOR WORKFORCE DEVELOPMENT, INC.**
- **THREE RIVERS SOLID WASTE MANAGEMENT AUTHORITY**
- **THE PONTOTOC, UNION, LEE ALLIANCE (PUL ALLIANCE)**
- **THREE RIVERS LOCAL DEVELOPMENT COMPANY, INC.**
- **THREE RIVERS RETIREMENT BENEFITS PLAN**
- **THREE RIVERS COMMUNITY INVESTMENT, INC.**
- **NORTH MISSISSIPPI MAYORS ASSOCIATION**
- **THREE RIVERS COMMUNITY DEVELOPMENT ENTITY, INC.**
- **ITAWAMBA MISSISSIPPIAN RAILWAY, LLC**
- **ENHANCE MISSISSIPPI, LLC**

Total funds overseen during fiscal year	\$192,757,603
Processed 3,373 checks, totaling over	\$28,468,938
Processed receipts totaling over	\$47,602,792
Reserved for debt retirement	\$84,900
Maintained an overall average cash balance of	\$38,269,178
Total asset balance - See note	\$36,804,648
Total net assets - See note	\$34,245,367
Maintained payroll for 78 full-time, 42 part-time	\$4,672,192

**NOTE:** BALANCES DO NOT INCLUDE ASSETS OF THREE RIVERS SOLID WASTE AUTHORITY, THREE RIVERS EMPLOYEE MEDICAL BENEFITS TRUST, GM&O, THE PUL ALLIANCE, THREE RIVERS RETIREMENT BENEFITS PLAN, OR THREE RIVERS CDE, INC.

As evidenced by this annual report, Three Rivers Planning & Development District is a much diversified and highly technical organization. The statistics and numbers reflected in this report show that we have been extremely successful in assisting local governments as they serve the citizens of our region. It takes good people to produce those statistics and numbers and therein is the true success of Three Rivers PDD. We accomplish nothing alone. We are proud to partner with the many individuals and organizations that allow us to share and assist in reaching their goals and dreams. We thank you for your dedication and service in your efforts to enhance the community and economic development opportunities of this region.

---

**SUPERVISORS**


---

<b>CALHOUN</b> Charles Bobo Homer Moore Gwin Longest Barney Wade Tony Morgan	<b>LAFAYETTE</b> Kevin Frye Jeff Busby David Rikard Chad McLarty Mike Roberts	<b>PONTOTOC</b> Wayne Stokes Mike McGregor Brad Ward Ernie Wright Dan McKnight
<b>CHICKASAW</b> Anderson McFarland Bill Blissard Russell Brooks Jerry Hall Russell King	<b>LEE</b> Phil Morgan Mike Smith Tony Roper Tommie Lee Ivy Billy Joe Holland	<b>UNION</b> Evan Denton Chad Coffey David Kitchens Randy Owen Steve Watson
<b>ITAWAMBA</b> Charles Horn Ike Johnson Steve Moore Eric Hughes Steve Johnson	<b>MONROE</b> Joseph Richardson Billy Kirkpatrick Glenn (Chip) Chism Fulton Ware Hosea Bogan	

---

**CHANCERY CLERKS**


---

Romona Tillman, Calhoun Tiffany Lovvorn, Chickasaw Michelle J. Clouse., Itawamba Sherry Wall, Lafayette	Bill Benson, Lee Ronnie Boozer, Monroe Ricky Ferguson, Pontotoc Annette Hickey, Union
--	--

---

**CIRCUIT CLERKS**


---

Carlton Baker, Calhoun Cassandra Pulliam, Chickasaw Carol Gates, Itawamba Baretta Mosley, Lafayette	Camille Roberts-Dulaney, Lee Dana Sloan, Monroe Melinda Nowicki, Pontotoc Phyllis Stanford, Union
--	--

---

**COUNTY ADMINISTRATORS**


---

Norman Griffin, Jr, Chickasaw Gary Franks, Itawamba Lisa Carwyle, Lafayette	Bill Benson, Lee Terry Johnson, Union
---	--

---

**ATTORNEYS FOR BOARDS OF SUPERVISORS**


---

Sonny Clanton, Calhoun Gary Carnathan, Chickasaw Bo Russell, Itawamba David O'Donnell, Lafayette	Gary Carnathan, Lee David Houston, Monroe Phil Tutor, Pontotoc Chandler Rogers, Union
---	--

---

**COUNTY TAX ASSESSORS AND TAX COLLECTORS**


---

Bill Malone, Calhoun Sue Eaton Ard, Chickasaw Tami Beane, Assessor, Itawamba Debbie Johnson, Collector, Itawamba Sylvia Baker, Lafayette Mark Weathers, Assessor, Lee	Leroy Belk., Jr., Collector, Lee Mitzi Presley, Assessor, Monroe Pat Birkholtz, Collector, Monroe Van McWhirter, Pontotoc Randy Dunnam, Union
--	---

---

**THREE RIVERS FULL BOARD OF DIRECTORS**


---

Barney Wade Sheila Freely Tony Morgan C. R. Easley Amye Hill Jerry Hall John Herrod, Jr. Anderson McFarland Samuel Buchanan Stacey Parker Roosevelt Blackmon Eric Hughes Ike Johnson Danny Holley	Jeff Busby Chad McLarty Robert Blackmon Mike Roberts Tommie Lee Ivy Cleavon Smith Phil Morgan Mike Smith Carl Trice Billy Kirkpatrick John Darden Jason Bailey Brad Blalock Chip Chism	Fulton Ware Wayne Stokes Lena Chewe Ernie Wright Early McKinney Bob Peeples Steve Watson Randy Owen Tim Kent Jim Owen Carolyn Estes Chad Coffey
--	---	--

---

**MAYORS**


---

Maurice Howard, Aberdeen Scott Fricker, Abbeville Harry Corder, Algoma Brad J. Blalock, Amory Michael James, Baldwin Dwight Devall, Big Creek Rita Gentry, Blue Springs Rudy Pope, Bruce Amye Hill, Calhoun City Dock H. Gabbert, Derma Jeff Smith, Ecu Barry Childers, Fulton Anthony W. Downey, Gattman Bud Herring, Guntown George King, Hatley Jimmy Kelly, New Houlika Stacey Parker, Houston Matt Fennell, Mantachie Michael Canerdy, Myrtle Mem Riley, Nettleton	Tim Kent, New Albany Sherman Carouthers, Okolona Robyn Tannehill, Oxford Reda Bullard, Pittsboro Shelton Shannon, Plantersville Bob Peeples, Pontotoc Rex Smith, Saltillo Ronnie Hallmark, Shannon Mike Swords, Sherman Carrie Gregg, Slate Springs Earl Wayne Cowley, Smithville James Hamilton, Taylor Johnny Coleman, Thaxton Nicky Brewer II, Toccoola Robert Don Whitehead, Tremont Jason Shelton, Tupelo James M. Casey, Vardaman Bobby Williams, Verona Patti Pettit, Woodland
--	---

---

**REPRESENTATIVES**


---

Randy Boyd Chris Brown Margaret Ellis Rogers Mac Huddleston Steve Holland	Shane Aguirre Jerry Turner J.P. (Jay) Hughes Thomas U. Reynolds Nolan Mettetal	Preston E. Sullivan Jim Beckett Steve Massengill Donnie Bell Jody Steverson
---	--	---

---

**SENATORS**


---

Chad McMahan Gray Tollison	J. P. Wilemon, Jr. Nickey Browning Gary Jackson	Hob Bryan Russell Jolly
-------------------------------	---	----------------------------

---

**U.S. SENATORS**


---

Hon. Thad Cochran Mindy Maxwell Gregory Alston	Hon. Roger Wicker Myles Russell
--	------------------------------------

---

**U.S. REPRESENTATIVES**


---

Hon. Trent Kelly Paul Howell	Jim Owen
---------------------------------	----------

---

**ECONOMIC DEVELOPERS & RELATED PARTNERS**


---

Laura Edwards	Calhoun City Chamber of Commerce
Sheila Freely	Calhoun Economic Development Association
Phil Nanney	Union County Development Association
Ellen Russell	Pontotoc County Chamber of Commerce
Chelsea Baulch	Monroe County Chamber of Commerce
Vaunita Martin	Itawamba County Development Council
Perry Grubbs	Okolona Area Chamber of Commerce
Lori Tucker	Baldwyn Chamber of Commerce
David Rumbarger	Community Development Foundation
Shane Homan	Community Development Foundation
Greg Giachelli	Community Development Foundation
Judd Wilson	Community Development Foundation
Ben Hogue	Bruce Chamber of Commerce
Joyce East	Chickasaw Development Foundation
Jon Maynard	Oxford-Lafayette Co. Chamber of Commerce
Skip Scaggs	North MS Industrial Dev. Association
Kim Richardson	North MS Industrial Dev. Association
John Bradley	Tennessee Valley Authority
Josh Thornton	Tennessee Valley Authority
Stephen Surles	Tennessee Valley Authority
Amy Tate	Tennessee Valley Authority
Kristi Brown	Tennessee Valley Authority
Martha Swindle	Tennessee Valley Authority
Mike Armour	Appalachian Regional Commission
Andrea Rose	Appalachian Regional Commission
Glenn McCullough, Jr.	Mississippi Development Authority
Mickey Milligan	Mississippi Development Authority
Jay McCarthy	Mississippi Development Authority
Tracey Giles	Mississippi Development Authority
Sara Doss	Mississippi Development Authority
Sara Wright	Mississippi Development Authority
Tim Mood	Mississippi Development Authority
Steve Hardin	Mississippi Development Authority
Waverly Harkins	Mississippi Development Authority
Gil Patterson	Economic Development Administration
Phil Paradise	Economic Development Administration
Cliff Russell	USDA Rural Development Administration
Renee Crafton	USDA Rural Development Administration
Mark Holley	Mississippi Department of Transportation
Travis Wampler	Mississippi Department of Transportation
Brandon Presley	Northern Public Service Commissioner
Mike Tagert	Northern District Transportation Commissioner
Buddy Mitcham	Mississippi Business Finance Corp.
James Carden	Small Business Development Center
Janita R. Stewart	U.S. Small Business Administration
Rhonda Fisher	U.S. Small Business Administration
Lewis Whitfield	CREATE Foundation
Mike Clayborne	CREATE Foundation
Mark Henry	Mississippi Dept. of Employment Security
James Williams	State Workforce Board
Yolonda Boone	State Workforce Board
John Davis	Mississippi Dept. of Human Services
Sandra McClendon	Mississippi Dept. of Human Services
Mark Williamson	Mississippi Dept. of Human Services
Jacob Black	Mississippi Dept. of Human Services
KenYada Blake	Mississippi Dept. of Human Services
Chris Howard	Mississippi Dept. of Rehabilitation Services
Paulette Johnson	Mississippi Division of Medicaid
Sandra Bracey-Mack	Mississippi Division of Medicaid
Mimmo Parisi	Mississippi State University
Steven Grice	Mississippi State University
Martin Duclos	Mississippi State University
Rusty Stevenson	Mississippi State University
Jennifer LeCates	Code Red
Chuck Howell	Pontotoc Electric Power Association
Clay Foster	Northeast Mississippi Daily Journal
John Coggins	Itawamba County Port Commission & Itawamba County Rail Authority
Roy Cresup	Itawamba County Port Commission & Itawamba County Rail Authority
Danny Graham	Itawamba County Port Commission & Itawamba County Rail Authority
Marvin Little	Itawamba County Port Commission & Itawamba County Rail Authority
Brad McFerrin	Itawamba County Port Commission & Itawamba County Rail Authority

---

**JUDGES**


---

Jacqueline Estes Mask	H.J. Davidson, Jr.	Jim S. Pounds
T. K. Moffett	Robert Q. Whitwell	Mike Malski
Michael P. Mills	Glenn Alderson	John Gregory
John E. Hatcher	Thomas J. Gardner, III	Charlie Brett
Andrew K. Howorth	Paul Funderbuck	Dorothy Colom
Kelly Luther	Kenneth M. Burns	Jim Roberts
	Sharion Aycock	

---

**REVOLVING LOAN REVIEW COMMITTEE**


---

Randy Baker	Angie Kinder	Larry Russell
Bo Collins	Don McCarver	Steve White
Brad Stevens		Prentiss Turner

---

**THREE RIVERS LOCAL DEVELOPMENT CO.  
BOARD OF DIRECTORS**


---

Randy Baker	John Herrod, Jr.	Reggie Collums
Tommy Chamblee	Bill Benson	Russell King
Danny Jordan	J.R. Denton	Thomas Griffith
Chad Coffey	Jeff Busby	Chad McLarty
Mike Smith	Jerry Robbins	John Creekmore
	Larry Young	

---

**THREE RIVERS SMALL BUSINESS ASSISTANCE LOAN  
REVIEW COMMITTEE**


---

Bo Collins	Jerry Morgan	Steve White
Angie Kinder	Fred Cook	Steve Gaskin
	Larry Russell	

---

**AREA ON AGING ADVISORY COUNCIL MEMBERS**


---

Jacqueline Jennings	Pat Henry	Shirley Rice
Verna Butler	Jay Keith Miller	Peggy Robinson
Diane Lindsey	Dr. JoAnn O'Quin	Juanita Smith
Wilemon	Sylvia Pegues	Denise Tutor
Mack Allen Thomas	Bob Corban	Shelton Shannon

---

**THREE RIVERS SOLID WASTE MANAGEMENT AUTHORITY  
BOARD OF DIRECTORS**


---

Mark Stanford	Rick Faucette	Bob Peebles
Barry Childers	Carl Cadden	Tim Kent
Jody Harrison	Maurice Howard	Terry Johnson
Russ Heard	Don Patterson	Ramona Tillman
Bill Benson		Brad Blalock

---

**GM&O BOARD OF DIRECTORS**


---

Jay Blissard	Joyce East	Sean Johnson
Chris Hutchinson	Sondra Waldrop	Ray Collins
Bob McGee	Margaret Futral	Jimmy Kelly

---

**PUL ALLIANCE BOARD OF DIRECTORS**


---

David Kitchens	Evan Denton	Tony Roper
Tommie Lee Ivy	Ernie Wright	Wayne Stokes
Jason Shelton	Tim Kent	Bob Peebles

---

**CEDS COMMITTEE**


---

Sheila Freely	Jon Maynard	Phil Nanney
Joyce East	David Rumbarger	Dr. David Cole
Vaunita Martin	Chelsea Baulch	Nadara Cole
	Ellen Russell	

**THE MISSISSIPPI PARTNERSHIP WORKFORCE DEVELOPMENT AREA**

**CHIEF ELECTED OFFICIALS**

Doug Burgess	Mike Huddleston	Janet Roby-Harper
Jeff Busby	Eric Hughes	Harry Sanders
Greg Collier	Billy Kirkpatrick	Tony Sandridge
R. B. Davis	Chris McIntire	Wayne Stokes
Larry Duran	Phil Morgan	Jimmy Tate Waldon
Kary Ellington	William Oliver	Orlando Trainer
Mark Gardner	Randy Owen	Barney Wade
James Griffin	Patti Pettit	Cayce Washington
Jimmy Gunn	Darrell Robinson	George Zinn, II

**WORKFORCE BOARD MEMBERS**

John Adams	Dennis Johnson	Sharrell Polk
Dwayne Blackmon	Jessica Jordan	Kim Richardson
Nancy Bray	Kay Mathews	Barry Rowland
Dwayne Casey	Ray McClellan	Jack Savely
Colt Doom	Pam Meeks	Beverly Smith
James Dye	Gerald Mills	Gregory Taylor
Bob Farrar	Mark Nichols	Christi Webb
Daphne James		Tommy Whitehead

**THREE RIVERS CDE**

**BOARD OF DIRECTORS**

J. R. Denton	Ernie Wright
Anderson McFarland	Danny Jordan
Eric Hughes	Rick Maynard
Mike Roberts	Mike Staten
Cleavon Smith	Shane Clayton
Skip Skaggs	John Gaston

**ADVISORY COUNCIL**

Allison Beasley	Hob Bryan
Mayor Louise Cole	Preston Sullivan
Walter Zinn	Bill Mobley
Andrew E. Robinson, Sr.	Gerald Mills
Chip Morgan	Kerick Sparrow
David Rumbarger	Jimmy Gouras
Dr. Albert Mark Hines, Sr.	

**ENHANCE MISSISSIPPI, LLC**

BNA Bancshares, Inc.	The Peoples Bank
Cleveland Properties, LLC	Harry Rayburn
Johnny L. Crane Dynasty Trust	Renasant Bank
First American National Bank	TK Real Estate, LLC
First Choice Bank, Pontotoc	Three Rivers
Bill Gray	Tom and Fredda Robinson
Journal, Inc.	Billy Wiseman
Guy Lipscomb	
Tommy Morgan	

**SCHOOL DISTRICT SUPERINTENDENTS**

Mr. Jeff Clay	Aberdeen School District
Mr. Ken Byars	Amory School District
Mr. Jason McKay	Baldwyn Public School District
Mr. Mike Moore	Calhoun County School District
Dr. Betsy A. Collums	Chickasaw County School District
Mr. Tony Cook	Houston School District
Mr. Michael Nanney	Itawamba County School District
Dr. Adam Pugh	Lafayette County School District
Mr. Jimmy Weeks	Lee County School District
Mr. Scott Cantrell	Monroe County School District
Mr. Brian Jernigan	Nettleton School District
Mr. Lance Evans	New Albany Public School District
Mr. Dexter Green	Okolona Municipal School District
Mr. Brian Harvey	Oxford School District
Dr. Michelle Bivens	Pontotoc City Schools
Mr. Brock Puckett	Pontotoc County School District
Dr. Gearl Loden	Tupelo Public School District
Mr. Ken Basil	Union County School District

**THREE RIVERS HEALTH CARE COALITION**

Three Rivers PDD/Area Agency on Aging  
 Golden Triangle PDD/Area Agency on Aging  
 Baptist Memorial of Oxford  
 North Mississippi Medical Center – Tupelo  
 Pontotoc Health Services, Pontotoc, MS  
 Clay County Medical Center – West Point, MS  
 Webster Health Services – Eupora, MS  
 Calhoun Health Service – Calhoun City, MS  
 Gilmore Memorial Hospital – Amory, MS  
 Trace Regional Hospital – Houston, MS  
 Gentiva Home Healthcare Services  
 Baptist Memorial Home Health  
 North Mississippi Home Health  
 Golden Living – Tupelo  
 Golden Living – Eupora  
 Sunshine Health Care  
 Graceland Care Center  
 Baldwin Nursing Facility  
 Webster County Nursing Home  
 Calhoun County Nursing Home  
 Cedars Health Center  
 NMMC – Pontotoc Nursing Home  
 Gentiva Hospice Care

**COMMUNITY COLLEGE PRESIDENTS**

Dr. Jay Allen, Itawamba	Dr. Billy Stewart, East Central
Mr. Ricky Ford, Northeast MS	Dr. Thomas Huebner, East MS
Dr. Gary Spears, Northwest MS	Dr. Jim Haffey, Holmes

## **J.W. KIRKPATRICK AWARD**

The Board of Directors of Three Rivers Planning & Development District, Inc. established the J.W. Kirkpatrick Award in 2005. Three Rivers' Executive Director Randy Kelley believed that excellence in leadership promoting Economic and Community Development in our area should be recognized, especially when one of our partners showed exceptional contributions to the success of the region. The Board voted to establish the award and present it each year at the annual meeting. The award is named after one of the charter members of the Three Rivers Board of Directors, former Supervisor and Board Chairman, J.W. Kirkpatrick. In addition to naming the award after Mr. Kirkpatrick, the Board voted unanimously to present the first annual award to Mr. Kirkpatrick for his dedicated leadership and service to the area's development accomplishments. Past recipients of the coveted award are:

**2005 Mr. J.W. Kirkpatrick**

**2006 Mr. Clark Littlejohn**

**2007 Ms. Martha Martin and Mr. Norman Treadaway**

**2008 Northeast Mississippi Daily Journal**

**2009 Mr. Buster Davis**

**2010 North Mississippi Media Alliance**

**2011 Mr. Reggie Collums**

**2012 Ms. Catherine Adams**

**2013 Dr. David Cole**

**2014 Ms. Kay Bain**

**2015 Mr. Danny Jordan**

**2016 Mr. Robert Blackmon**



POST OFFICE BOX 690  
75 SOUTH MAIN STREET  
PONTOTOC, MS 38863  
PHONE: (662) 489-2415  
FAX: (662) 489-6815  
www.trpdd.com

