

November 30, 2020

U.S. Economic Development Administration
Atlanta Regional Office
Attn: Priscilla Kittles
401 West Peachtree Street, NW
Suite #1820
Atlanta, Georgia 30308-3510

RE: Three Rivers PDD 2020 CEDS update (ED16ATL3020017)

Dear Ms. Kittles:

Enclosed is the 2020 update to the Three Rivers Planning and Development District Comprehensive Economic Development Strategy (CEDS). The yearly report was presented to our Board of Directors on November 16 and was approved. TRPDD does not require a resolution to be passed with each update. The enclosed update along previous years and the original plan can be found on the Three Rivers' website at www.trpdd.com/ceds.

As always, Three Rivers would like to thank the U.S. Economic Development Administration for a wonderful partnership.

Sincerely,



Vernon R. (Randy) Kelley, 411
Executive Director, Three Rivers Planning Development District

Enclosure

CC: File

Three Rivers Planning & Development District serves as the fiscal and administrative agency for:

Three Rivers Solid Waste Management Authority
Three Rivers Area Agency on Aging (AAA)
Three Rivers CDE, Inc.
IMR, LLC

Three Rivers Community Investment, Inc.
The Mississippi Partnership for Workforce Development
GM&O Rails-to-Trails Recreational District of North Mississippi

Three Rivers Local Development Company, Inc.
Mississippi Access to Care (MAC)
Enhance Mississippi, LLC
The PUL Alliance

THREE RIVERS PLANNING & DEVELOPMENT DISTRICT

FY 2020 CEDS ANNUAL PERFORMANCE REPORT



UNITED STATES DEPARTMENT OF COMMERCE
ECONOMIC DEVELOPMENT ADMINISTRATION



EDA INVESTMENT NUMBER: ED16ATL3020017

SUBMITTED DECEMBER 1, 2020

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In carrying out its designated purpose, Three Rivers Planning and Development District (TRPDD) promotes, administers, and interprets a variety of programs that fall under the jurisdiction of several state and federal agencies. Throughout FY 2020, TRPDD has worked with its numerous partners to implement the Comprehensive Economic Development Strategy (CEDS) for the region.

Listed below are the vital projects from the current Comprehensive Economic Development Strategy (CEDS) for TRPDD:

1. Regional Infrastructure Enhancement Initiative
2. Regional Economic Growth & Diversification Initiative
3. Regional Capacity Development Initiative

There are no changes in the technical components of the CEDS as part of this year's performance review. The following narrative provides information related to CEDS implementation between October 1, 2019 and September 30, 2020.

REGIONAL INFRASTRUCTURE INITIATIVE

As stated in the CEDS, regional infrastructure is vital to economic development activities in TRPDD. The regional infrastructure initiative seeks to improve infrastructure within the eight-county region in an effort to facilitate job retention and creation as well as significant private investment. The initiative involves analyzing current and future infrastructure needs, securing funding for necessary projects, and implementing worthwhile measures and activities in order to promote further economic growth and development at the local and regional levels.

Since October 1, 2019, TRPDD's Economic & Community Development Division helped local governments and other entities in its eight-county region secure over \$20 million in grant funding for infrastructure-related projects. The aforementioned grant funding helped leverage more than \$48 million in additional investment from the public and private sectors as well as retaining 991 jobs as well as creating more than 300 new jobs.

Furthermore, Three Rivers prepared Community Development Block Grant (CDBG) Public Facilities grants for eight municipalities. At the time of this update, approved projects have not been announced from the Mississippi Development Authority.

TRPDD also helped secure \$1.68 million in Appalachian Regional Commission (ARC) funds for various infrastructure projects across the area. One of the projects funded through ARC was also funded through EDA to help improve fire protection within an industrial park in Pontotoc County. The project expects to retain 991 jobs and create 50. Two other projects were awarded to help improve water/sewer systems and to create a new access road to Ashley Furniture – the largest manufacturer in Pontotoc County.

A comprehensive list of grant/loan awards for FY 2020 is included as an addendum to this report. The aforementioned infrastructure projects are included within the spreadsheet along with any non-infrastructure projects awarded between 10/1/19 and 9/30/20.

REGIONAL ECONOMIC GROWTH & DIVERSIFICATION INITIATIVE

The regional economic growth and diversification initiative seeks to strengthen and diversify the regional economic base. The focus of this particular initiative is driven more on overall economic growth and diversification rather than infrastructure and capacity development. The initiative seeks to implement programs and activities aimed at strengthening and diversifying the local and regional economies, especially within new and emerging sectors focused on high-skill, high-tech occupations. Entrepreneurship, research, and innovation are hallmarks of this vital project as TRPDD and others seek to advance regional employment and income.

Toyota Motor Manufacturing Mississippi, Inc. (TMMMI) and its suppliers as well as other non-automotive companies have helped offset job losses that occurred due to globalization and the various economic troubles that have plagued the U.S. in recent years. The region stands ready for potential re-shoring opportunities and other positive economic impacts as companies seek to expand their existing operations or locate within the region. TMMMI as well as other companies requiring higher skills and paying increased wages have helped diversify the regional economic base and have fostered positive impacts that will be felt for years to come.

Expansion and retention projects involving companies such as the building improvements at Ashley Furniture (100 jobs created) illustrate regional economic development achievements that have occurred in FY 2020. TRPDD hopes to build on the referenced success stories and further strengthen and diversify the regional economic base in the coming years.

In addition to providing grant writing and administration services on numerous economic and community development projects throughout the region, TRPDD also serves as the controlling entity for Three Rivers CDE, Inc. (TRCDE), which is a certified community development entity (CDE). TRCDE will be applying for another round of funding from the New Market Tax Credit (NMTC) Program allocation from the Department of Treasury CDFI fund for FY 2021. These allocations will be used to target programs in distressed areas by infusing capital into eligible Census tracts.

Three Rivers also continues to learn about Opportunity Zones and look for projects to take full advantage of the program.

The EDA-funded business incubators within the region continue to promote small business and entrepreneurial growth. The Oxford Enterprise Center and the Renasant Center for IDEAs offer quality business incubation programs and the Community Development Foundation continues to market available space constructed as part of Phase II of the Center for IDEAs project. The new Phase II facility in Tupelo's Fairpark District serves as a key regional resource and has provided much-needed office and conference space as well as the added incubator space noted above.

TRPDD's loan division provides a selection of small business loan programs available to start-up and expanding businesses in an effort to promote economic development. Between 10/1/19 and 9/30/20, TRPDD approved and closed a total of seven loans through its loan programs. The seven loans totaled \$1,377,375 and will help to improve public infrastructure and provide short- and long-term financing in several communities.

Three Rivers was also awarded \$3,630,000 through EDA CARES Act funds to extend a lifeline to major employers in the regions so they might alleviate the detrimental impacts of the pandemic and plan for changes that will enable them to withstand future shocks. As of November 2020, \$3,575,000 has been committed to local businesses throughout the region. Only \$55,000 remains uncommitted.

Three Rivers Planning and Development District (TRPDD) has received a \$600,000 Brownfield Coalition Assessment Grant from the Environmental Protection Agency (EPA) to serve three coalition communities, the City of New Albany, the City of Pontotoc, and the City of Tupelo, as well as the larger Three Rivers footprint. With these funds, we are able to conduct required environmental assessments on properties suspected of having some level of environmental contamination, thus clearing properties for sale and reuse when owners may not be financially able to do so and thus, develop the property and contribute to the community through redevelopment of the property. Cleanup and redevelopment of brownfield properties lead to 5% to 15% increase in property value for properties that are up to 3/4 mile from the site, recoup public investment within about three years, lead to increases in local tax revenue, and protect farms and countryside from sprawl development.

In combination with other funding sources such as the Mississippi Economic Redevelopment Act, Mississippi Brownfields Voluntary Cleanup and Redevelopment Incentives Act, Mississippi Historic Preservation Tax Incentives Program, Mississippi Department of Revenue Business Incentive Tax Credits, and others, this program can create a mechanism for the mitigation or removal of the risk of exposure to contaminants, eliminating any further impact to human health and the environment. By decreasing overall environmental risk, the region can respond to adverse health outcomes by improving access to greenspace and healthy living and establish development which is key to retaining a young, diverse, and educated population. Employment opportunities on redeveloped sites will create a multiplier effect of increased investment, reduced commuting time, and green recreational use that reduces overall emissions and exposure.

REGIONAL CAPACITY DEVELOPMENT INITIATIVE

The regional capacity development initiative focuses on education, workforce training, and quality of life measures such as health care, housing, public transit, culture, and recreation. The initiative seeks to improve regional capacities by advancing high-quality educational measures and training programs, especially within emerging economic sectors, as well as improving the availability of quality health care, housing, public transportation, and cultural opportunities. Innovation is a primary component of this initiative as stakeholders strive to enhance the regional knowledge and talent bases by implementing new techniques and programs aimed at improving regional education and training capabilities.

TRPDD, the Create Foundation, and several other organizations in northeast Mississippi have been spearheading efforts to improve the region's educational attainment. Positive steps have been made and it is hoped this initiative's success will be evident via increased educational attainment throughout the region in the coming years.

TRPDD is particularly proud of its tuition assistance program (TAP) that allows graduating high school seniors to receive tuition assistance for four regular semesters at a community college. The ten-year, \$250,000.00 commitment from Three Rivers was completed in FY 2019. TAP required a public/private match equal to the lesser of 4:1 or the equivalent of what one mill would produce in the participating county. TAP is administered by TRPDD at no cost to the participating counties. Each county located within TRPDD either participates in TRPDD's TAP or has a locally-established tuition assistance program.

During the reporting period, TRPDD continued in its role as the fiscal/administrative agent of The Mississippi Partnership, a 27-county workforce area designated to carry out the Workforce Innovation & Opportunity Act (WIOA) of 2014. One-stop centers have been established throughout the referenced workforce area to provide services to adults and dislocated workers. At the centers, eligible individuals receive appropriate services such as case management, counseling, and training to assist them in obtaining employment and local employers benefit because the facilities help them find suitable workers.

In addition to the aforementioned adult services, various program providers in The Mississippi Partnership's 27 counties serve economically disadvantaged youth with one or more additional barriers. Youth activities include tutoring, paid internship opportunities, adult mentoring, occupational skills training, and follow-up services.

In July 2020 MS House Bill 1795 was passed and deemed Three Rivers Planning & Development District as the administrative and fiscal agent for \$16,594,154 CARES Act funds for the purpose of helping the local community colleges meet needs arising as a result of COVID-19 pandemic. Three Rivers distributed these funds to East Mississippi, Itawamba, Northeast Mississippi, and Northwest Mississippi Community Colleges for the purpose of purchasing equipment necessary to increase the capacity to support training programs in the wake of the COVID-19 pandemic and to provide short-term training for individuals who have been affected by the COVID-19 pandemic. At the writing of this report, the community colleges have obligated \$8,910,186 to increase their training capacity and \$410,492 to provide short-term training to 385 individuals affected by the COVID-19 pandemic. All of these funds must be spent by December 30, 2020.

In July 2020 MS House Bill 1795 was passed and deemed Three Rivers Planning & Development District as the administrative and fiscal agent for \$1,253,260 CARES Act funds for the purpose of providing on-the-job training. The CARES Act OJT gives priority to those employers who have been forced to reduce its labor force due to the COVID-19 public health emergency. Also, employees placed on CARES Act OJT had to have been affected directly by the COVID-19 pandemic. At the writing of this report a total of 45 businesses in the Mississippi

Partnership Workforce Area and 491 employees have been assisted with CARES Act OJT and \$1,178,163 has been obligated for CARES Act OJT.

As noted in previous CEDS Annual Performance Reports, EDA's investment in Itawamba Community College's WIN Manufacturing Solutions Center has helped northeast Mississippi become a prime location for industrial growth and development. EDA's financial participation has enabled Itawamba Community College to provide enhanced workforce development training and assistance within a preeminent one-stop workforce development center. The WIN Manufacturing Solutions Center will play a vital role as TRPDD and its multitude of partners promote regional growth and development initiatives moving forward.

Finally, TRPDD's Community and Economic Development Division works hand-in-hand with local governments, non-profit organizations, and other entities to secure funding for worthwhile community development projects aimed at enhancing quality of life throughout the region. The Division coordinates federal, state, and local funds to implement initiatives that benefit local communities as well as the region as a whole.

ECONOMIC RESILIENCE

The concept of economic resilience is a common theme throughout TRPDD's CEDS as the organization and its economic development partners seek to enhance the region's ability to avoid, withstand, and recover from economic shifts and natural disasters. Sustainable growth and development practices are key components in planning initiatives throughout the region and the CEDS offers similar integration and plan consistency at the local, state, and federal levels. TRPDD's CEDS is consistent with planning mechanisms such as hazard mitigation plans and local comprehensive plans as well as local and state workforce investment strategies, which seek to increase the regional knowledge and skills bases to facilitate growth in new and emerging sectors.

As noted in the SWOT analysis, turbulent economic conditions at the national and international levels also play a significant role in the regional economy, which is evident by the increased unemployment that occurred during the most recent recession. Businesses throughout the region operate within a global marketplace and TRPDD is not immune to domestic and foreign issues well outside of northeast Mississippi. The region must seek to become more resilient to national and global economic issues in order to reduce the negative impacts said problems have on local and regional economies.

The three goals identified in TRPDD's CEDS go hand-in-hand with the concept of improving economic resilience as they seek to enhance development and enhance the regional infrastructure to increase economic competitiveness (Goal 1), increase regional job opportunities and income through economic diversification, increased competitiveness, enhanced entrepreneurship, etc. (Goal 2), and strengthen the capacity of the region to compete in the global economy through enhanced workforce skills, increased educational attainment, etc. (Goal 3). Economic resilience has been a critical component in TRPDD's CEDS for several years and will continue to be a key

element in future CEDS cycles as TRPDD and the CEDS Committee seek to address the region's strengths, weaknesses, opportunities, and threats.

TRPDD was awarded an EDA CARES Act Supplemental Planning Grant, the performance period of which is two (2) years, beginning July 1, 2020. This \$400,000.00 award enables TRPDD to prevent, prepare for, and respond to economic injury to the region resulting from the COVID-19 pandemic. TRPDD is utilizing this grant to expand organizational capacity and convene stakeholders for the purpose of managing the economic disaster and collaboratively increase regional resiliency.

TRPDD has hired a disaster recovery coordinator to serve as the regional point person for local experts and assist in monitoring changes in the area economy, identify development opportunities, and support partners in recovery efforts. Additionally, TRPDD has subcontracted with nine (9) economic development organizations to serve as economic recovery coordinators. These subcontracted organizations collectively represent all counties in the district and have a track record of success in their communities. These organizations will share local trends and data with TRPDD and one another, pass along useful information to constituents, and meet as a group regularly to discuss best practices. Two (2) such meetings have taken place since the beginning of the period of performance. Topics covered in these meetings include: what data reported since the beginning of the pandemic indicates about the status of the regional recovery; federal and state loan programs that could benefit communities during this disaster; opportunities to help retailers adjust their marketing for this moment; and how economic development organizations can help resolve obstacles businesses have faced when trying to access government assistance. These meetings have produced information and guidance that TRPDD can use to prioritize projects and guide efforts to build resiliency.

Through ARC, Three Rivers also was awarded funds to help local businesses with their advertising and promotions as a response to the loss of sales during the COVID-19 pandemic. The award allowed for 15 hours of assistance given to all clients at the price of \$150 per hour – totaling \$2,250 for a complete marketing plan. Currently, more than 30 businesses have taken part in this opportunity. Business owners could use their own firm if they had one or they could contract with Robinson and Associates per Three Rivers' suggestion.

PUBLIC/PRIVATE SECTOR PARTICIPATION

The development of TRPDD's EDA-approved CEDS was a collaborative effort involving both the public and private sectors. Similarly, CEDS implementation involves coordination between TRPDD and other economic development stakeholders as they seek to implement the strategies identified to promote significant job creation and private investment throughout the region. Public and private sector representatives from throughout the region understand the importance of a collaborative economic development approach and have helped implement several successful strategies and initiatives over the years.

TRPDD communicates with its economic development partners on a continual basis in order to learn more about regional needs and projects. The communication yields immeasurable benefits

and the interactions provide excellent forums for innovative ideas and strategies. TRPDD partners with local governments, economic development organizations, businesses, institutions of higher learning, and various other entities to promote positive regional outcomes and the organization's collaborative approach continued throughout FY 2020.

TRPDD's 11-member CEDS strategy committee provides a wealth of knowledge regarding the state of the region and their continuous participation is vital to CEDS implementation. The committee members work in the trenches to foster positive economic outcomes every single day and their collective knowledge and experience are vital in regards to measuring the region's strengths, weaknesses, opportunities, and threats. The committee interacts with the public and private sectors on a continual basis in order to address regional economic development issues and their vast networks enable them to provide firsthand knowledge of where the region stands as well as what direction it needs to go in order to remain competitive in the global marketplace.

TRPDD will continue to seek participation from the public and private sectors throughout the five-year CEDS cycle. TRPDD has been a proponent of collaborative economic development for years and partners with the public and private sectors in order to promote positive economic impacts within its eight-county region. Since the submission of the CEDS in 2017, TRPDD and the CEDS Committee have partnered with the public and private sectors to implement the strategies and initiatives identified within the document. The collaborative approach has been vital and continued participation will be vital in order to facilitate regional growth opportunities.

The CEDS Committee has determined changes to the technical components of the CEDS are not necessary at this time. However, TRPDD and the CEDS Committee will continue to facilitate participation from the public and private sectors throughout the remainder of the five-year implementation period in order to ensure the document remains viable. If technical changes are deemed necessary prior to the approval of a new CEDS in 2021, TRPDD and the CEDS Committee will make certain the applicable EDA rules and regulations are followed.

Please note TRPDD has created a page on its website for the CEDS and provides visitors contact information in case anyone has any questions or comments related to the document. The page enables the CEDS to be viewed at any time and helps facilitate continued involvement by the public and private sectors.

ADDENDUM

DATE SUBMITTED	DATE FUNDED	STATUS	FUNDING SOURCE(S)	APPLICANT	PROJECT NAME / DESC.	GRANT AMOUNT	LOAN AMOUNT	COMPANY INVESTMENT	LOCAL INVESTMENT	TOTAL PROJECT COST	JOBS CREATED	JOBS RETAINED
5/15/19	11/1/19	Approved	CAPLOAN	Myrtle	Tank / Well		\$ 892,400.00		*	\$ 892,400.00		
10/1/19	11/1/19	Approved	MDA Industry Incentive	Ashley	Expansion	\$ 3,000,000.00		\$ 25,000,000.00		\$ 28,000,000.00	100	
10/1/19	11/12/19	Approved	MDOT/MDA	Itawamba Rail Auth	Rail Improvements	\$ 263,000.00				\$ 263,000.00		
9/27/19	11/21/19	Approved	MDEQ	TRSWMA	Household Haz Waste Day	\$ 75,000.00			\$ 25,000.00	\$ 100,000.00		
9/27/19	12/6/19	Approved	MDAH	Union County	UC Courthouse / Jail	\$ 195,560.00			\$ 49,140.00	\$ 244,700.00		
10/1/19	12/26/19	Approved	MDA	Union County	Martintown North SDG	\$ 241,588.00			\$ 250,000.00	\$ 491,588.00		
10/1/19	12/26/19	Approved	MDA	Itawamba County	Fawn Grove SDG	\$ 250,000.00			\$ 250,000.00	\$ 500,000.00		
9/25/19	1/15/20	Approved	USDA RD	Monroe County	Equipment	\$ 45,929.51			\$ 15,309.83	\$ 61,239.34		
12/3/19	1/15/20	Approved	USDA RD	Vardaman	Tractor / Bushog	\$ 36,750.00			\$ 12,250.00	\$ 49,000.00		
1/15/20	1/23/20	Approved	MDA	Three Rivers CDE	State NMTC (Additional)	\$ 6,880,623.00	\$ 6,667,667.00			\$ 13,975,218.00		
12/2/19	5/6/20	Approved	EPA	TRPDD	Brownfields Assessment	\$ 600,000.00				\$ 600,000.00		
4/15/20	7/2/20	Approved	USDA RBDG	Oxford EDF	Oxford T shirt	\$ 86,213.00			\$ 56,787.00	\$ 143,000.00		
6/2/20	7/7/20	Approved	MDEQ	TRSWMA	Waste Tire Collection	\$ 90,000.00				\$ 90,000.00		
5/15/20	7/9/20	Approved	TVA	Pontotoc County	InvestPrep Magee Site	\$ 650,000.00			\$ 350,000.00	\$ 650,000.00		
5/30/20	7/10/20	Approved	EDA	TRPDD	CARES ACT	\$ 400,000.00				\$ 400,000.00		
6/3/20	7/16/20	Approved	EDA	TRPDD	CARES ACT Non Competitive	\$ 3,630,000.00				\$ 3,630,000.00		
6/10/20	8/11/20	Approved	ARC	Sherman	Water Tank / Well /Hwy 9	\$ 300,000.00				\$ 300,000.00		
3/16/20	8/12/20	Approved	ARC	Ecru	Ashley	\$ 200,000.00		*	\$ 18,200.00	\$ 218,200.00	*	
3/16/20	8/25/20	Approved	ARC	Pontotoc County	Ashley	\$ 132,185.00		\$ 150,000.00	\$ 66,190.00	\$ 198,375.00	20	
2/26/20	9/3/20	Approved	RTP	Baldwyn	Walking Trail	\$ 82,213.92			\$ 20,553.48	\$ 102,767.40		
2/26/20	9/3/20	Approved	RTP	GM&O	Trail Improvements	\$ 20,805.00			\$ 6,230.00	\$ 27,035.00		
7/15/20	9/15/20	Approved	DIP	Pontotoc County	Ashley	\$ 66,000.00		*	*	*	*	
7/15/20	9/15/20	Approved	DIP	Ecru	Ashley	\$ 181,200.00		*	*	*	*	
8/15/20	9/15/20	Approved	DIP	Lee County	Ashley Verona & Saltillo	\$ 1,150,000.00		\$ 22,574,075.00	\$ 115,000.00	\$ 23,839,075.00	130	
8/1/15	9/16/20	Approved	ARC	NMMC	Residency Program	\$ 750,000.00				\$ 750,000.00		
9/15/19	9/30/20	Approved	EDA	Pontotoc County	Fire Protection Behold / Fusion	\$ 620,970.00			\$ 320,970.00	\$ 1,241,939.20	50	991
9/15/19	9/30/20	Approved	ARC	Pontotoc County	Fire Protection Behold / Fusion	\$ 300,000.00			*	\$ 300,000.00		
9/25/19		Submitted	USDA RD	Lafayette County	Equipment	\$ 50,000.00			\$ 99,987.48	\$ 149,987.48		
12/2/19		Submitted	USDA RD	Bruce	Police Camera	\$ 19,740.00			\$ 6,580.00	\$ 26,320.00		
12/2/19		Submitted	USDA RD	Calhoun City	Excavator	\$ 32,302.24			\$ 12,100.74	\$ 48,402.98		
12/2/19		Submitted	USDA RD	Calhoun City	2 Public Works Vehicles	\$ 27,744.75			\$ 9,248.25	\$ 36,993.00		
12/3/19		Submitted	USDA RD	Vardaman	Mini Excavator	\$ 27,975.00			\$ 9,325.00	\$ 37,300.00		
2/26/20		Submitted	USDA RD	Fulton	Police Vehicle	\$ 26,235.00			\$ 21,465.00	\$ 47,700.00		
2/26/20		Submitted	USDA RD	Fulton	Police Vehicle	\$ 27,154.05			\$ 22,216.95	\$ 49,371.00		
5/1/20		Submitted	USDA RD	New Houlika	Police Vehicle	\$ 23,666.00			\$ 7,888.00	\$ 31,554.00		
3/1/20		Submitted	USDA RD	Verona	Dump Truck	\$ 50,000.00			\$ 36,500.00	\$ 86,500.00		
2/26/20		Submitted	RTP	Taylor Park and Rec	Taylor Park Trail	\$ 119,996.64			\$ 29,999.16	\$ 149,995.80		
5/22/20		Submitted	MDOT	Itawamba Rail Auth	Rail Improvements	\$ 297,000.00			\$ 3,000.00	\$ 300,000.00		
5/22/20		Submitted	MDOT	Itawamba Port Comm	Port Improvements	\$ 402,336.00			\$ 4,064.00	\$ 406,400.00		
6/18/20		Submitted	EDA	TRPDD	CARES ACT Competitive	\$ 4,500,000.00				\$ 4,500,000.00		
6/29/20		Submitted	USDA RD	Sherman	Excavator	\$ 50,000.00			\$ 26,707.94	\$ 76,707.94		
3/19/20		Submitted	USDA RD	Vardaman	Fire PPE	\$ 27,721.53			\$ 9,240.51	\$ 36,962.04		
5/19/20		Submitted	LWCF	Lafayette County	Shooting Range							
7/15/20		Submitted	CDBG PF	Sherman	Fire Station	\$ 450,000.00				\$ 450,000.00		
7/15/20		Submitted	CDBG PF	Saltillo	Sewer lines	\$ 249,726.00				\$ 249,726.00		
7/15/20		Submitted	CDBG PF	Plantersville	Lagoon	\$ 450,000.00				\$ 450,000.00		
7/15/20		Submitted	CDBG PF	Shannon	Gas System expansion	\$ 450,000.00				\$ 450,000.00		
7/15/20		Submitted	CDBG PF	Calhoun City	Lagoon	\$ 450,000.00				\$ 450,000.00		
4/21/20		Submitted	USDA RD	Houston	Fire CV Police	\$ 50,000.00			\$ 51,585.61	\$ 101,585.61		
7/15/20		Submitted	CDBG PF	Ecru	Sewer	\$ 450,000.00				\$ 450,000.00		
7/15/20		Submitted	CDBG PF	Guntown	Sewer	\$ 450,000.00				\$ 450,000.00		
7/15/20		Submitted	CDBG PF	Pittsboro	Water	\$ 450,000.00				\$ 450,000.00		
9/15/20		Submitted	USDA RD	Union County	E911 System		\$ 700,000.00		\$ 78,578.83	\$ 778,578.83		
9/14/20		Submitted	SMLPC	Aberdeen	Holley Roof / New Business	\$ 119,996.00			\$ 29,998.00	\$ 149,994.00		
8/15/20		Submitted	USDOT BUILD	Calhoun County	Bridges	\$ 10,800,400.00				\$ 10,800,400.00		
9/14/20		Submitted	SMLPC	Pontotoc County	Extension Office	\$ 93,782.40			\$ 23,445.60	\$ 117,228.00		
9/14/20		Submitted	SMLPC	Verona	Street	\$ 150,000.00			\$ 26,110.00	\$ 176,110.00		
9/14/20		Submitted	SMLPC	Houston	Shannon Building	\$ 144,000.00			\$ 26,000.00	\$ 180,000.00		
9/14/20		Submitted	SMLPC	Tremont	Water Meters	\$ 131,830.00			\$ 13,185.00	\$ 145,015.00		
9/14/20		Submitted	SMLPC	Baldwyn	Gas Extension	\$ 150,000.00			\$ 17,988.20	\$ 167,988.20		
9/14/20		Submitted	SMLPC	Fulton	Sidewalk Improvements	\$ 142,080.00			\$ 35,520.00	\$ 177,600.00		
9/14/20		Submitted	SMLPC	Algoma	Downtown Improvements	\$ 150,000.00			\$ 26,100.00	\$ 176,100.00		
9/14/20		Submitted	SMLPC	Woodland	Woodland Health Clinic	\$ 150,000.00			\$ 15,000.00	\$ 165,000.00		
9/14/20		Submitted	SMLPC	Vardaman	Edmonson Farms Road	\$ 149,775.00			\$ 15,000.00	\$ 165,000.00		
9/14/20		Submitted	SMLPC	Smithville	Water/Sewer	\$ 150,000.00			\$ 15,000.00	\$ 165,000.00		
9/15/20		Submitted	USDA	Houston	Tractor / Bushog	\$ 48,840.00			\$ 39,960.00	\$ 88,000.00		
10/5/20		Submitted	MDAH	Pontotoc	Courthouse	\$ 1,026,400.00			\$ 256,600.00	\$ 1,283,000.00		
9/10/20		Submitted	USDA	Okolona	Electric Dept Utility Truck	\$ 37,462.50			\$ 12,487.50	\$ 49,950.00		
9/15/20		Submitted	USDA	Fulton	Utility Vehicles	\$ 27,154.05			\$ 22,216.95	\$ 49,371.00		